

Minutes

Extraordinary EIT Governing Board meeting

The EIT – Making Innovation Happen

European Institute of Innovation and Technology (EIT)

Budapest, Hungary | 28 October 2025

www.eit.europa.eu



The EIT is a body of the European Union

Overview of participants

EIT Governing Board (EIT GB) members present online: Silvia **LENAERTS** [SL], Pia **SANDVIK** [PS], Marcella **PANUCCI** [MP], Vasiliki **KEFALA** [VK], Jan **ORAVEC** [JO], Anna **LINDEN** [AL], Michel **MARITON** [MM], Inga **SKISAKER** [IS], Kyriacos **KOKKINOS** [KK], Mark Boris **ANDRIJANIC** [MBA] *left at 11.10*, Flavia **POPESCU-RICHARDSON** [FPR] *joined at 10.10 CET*.

EIT GB members identified with Conflict of Interest: Heinrich **ARNOLD** [HA], Anne **BORG** [AB], Dariusz **JEMIELNIAK** [DJ].

EIT Governing Board (EIT GB) members absent: Stefan **DOBREV** [SD].

Representatives of the European Commission present online: Antoaneta **ANGELOVA-KRASTEVA** [AAK] replacing the Commission Observer, Luca **PEREGO** [LP], Ingrid **RIGLER** [IR], Sylvia **BOTTARIN** [SB].

Independent Observer: Oana **VODA** [OV].

Independent Rapporteur: Henning **LYNGSO FOGED** [HLF].

EIT staff present online: Martin **KERN** [MK], Ilaria **TAGLIAVINI** [IT], David **TAS** [DT], Laura **HANIN** [LH], Judit **BELKO** [JB].

Draft Minutes: Judit **BELKO** (Governance Officer).

1. Welcome by the Chair and EIT Director	
Conclusions	Quorum was confirmed with 10 EIT GB members present online (from 9.08). The Chair welcomed the participants and introduced the agenda.
Action points	N/A
2.1 Overview of the evaluation process	
Conclusions	The letters to the applicants will be sent when the final evaluation results are confirmed.
Action points	N/A
2.2 Preliminary remarks on the evaluation process by the Independent Observer (IO) – Ms Oana Voda	
Conclusions	N/A
Action points	N/A
2.3 Questions and answers	
Conclusions	N/A
Action points	N/A
3.1 Assessment of the evaluation procedure, including the evaluation carried out by the experts in the Panel of Experts stage	
Conclusions	N/A
Action points	N/A
3.2 Conclusions: approval of the outcome of the evaluation process concluded so far, including a decision on the outcome of the evaluation by the Panel of Experts and on the ranking of proposals and format of the hearings	
Conclusions	<ul style="list-style-type: none"> GB members approved the decision of the outcome of the evaluation process and evaluation, and the ranking. The Commission observer marked her agreement.
Action points	<ul style="list-style-type: none"> The 3 confirmed consortia will be invited to the Hearings on 11 November 2025.

The minutes of the Extraordinary EIT Governing Board meeting on 28 October 2025 are hereby adopted.

Done in Budapest, 28 October 2025¹

OVERVIEW OF DECISIONS	
	APPROVAL OF THE RESULTS OF THE PANEL OF EXPERTS EVALUATION STAGE IN THE CALL FOR PROPOSALS 2025 FOR A KIC ON THE WATER, MARINE AND MARITIME SECTORS AND ECOSYSTEMS

¹ Adopted by the EIT Governing Board via written procedure on 24.11.2025