

Minutes

88th EIT GB Meeting

The EIT – Making Innovation Happen

European Institute of Innovation and Technology (EIT)

Hybrid (Budapest, EIT premises and Microsoft Teams) | 22 and 23 September 2025

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The EIT is a body of the European Union

[Overview of participants](#)



EIT Governing Board (EIT GB) members present: Stefan DOBREV [SD]; Anna Linden [AL] Anne BORG [AB] arrival for the afternoon session on the 1st day; Michel MARITON [MM]; Dariusz JEMIELNIAK [DJ]; Kyriakos KOKKINOS [KK]; Heinrich ARNOLD [HA]; Vasiliki KEFALA [VK]; Marcella PANUCCI [MP]; Jan ORAVEC [JO]; Flavia POPESCU – RICHARDSON [FPR]; Silvia LENAERTS [SL];.

EIT Governing Board (EIT GB) member present online: Pia SANDVIK [PS]; Mark Boris Andrijanic [MA]; Inga SKISAKER [IS];

Representatives of the European Commission in person: Normunds POPENS (Deputy Director-General, DG EAC) [NP], Luca PEREGO (Head of Unit, Innovation and EIT, DG EAC) [LP];

Representatives of the European Commission online: Ingrid RIGLER (DGEAC) [IR]; Sylvia BOTTARIN (DG EAC) [SB];

EIT in person: Martin KERN (Director) [MK]; Ilaria TAGLIAVINI (Head of Operations) [IT]; Adam ROTTENBACHER (Head of Operations) [AR]; David TAS (Head of Unit) [DT]; Judit BELKO (Governance Officer) [JB]; Jazmin Topuzidu [JT]; Eduardas Kazakevicius (Programme Officer) [EK]; Jerome Simpson (Programme Officer) [JS]

EIT online: Marco Brueckner (Head of Section) [MB]; Alessandra Pala (Head of Unit) [AP]; Marton Herczeg (Head of Unit) [MH]; Beata Hartwig (Legal Officer) [BH]; Reka Bottoni-Laszlo (Programme Officer) [RB]

Draft Minutes: Judit Belko and Jazmin Topuzidu (Director's Office).

1. WELCOME BY THE CHAIRPERSON AND OPENING OF THE MEETING

1.1. Welcome by the Chairperson and EIT Director

Conclusions	<ul style="list-style-type: none"> N/A
Action points	<ul style="list-style-type: none"> N/A

1.2. Conflict of Interest assessment; quorum and proxy

Conclusions	<ul style="list-style-type: none"> Quorum was confirmed with 15 GB members participating in the meeting (12 in person+ 3 online).
Action points	<ul style="list-style-type: none"> N/A

1.3. Approval of the agenda

Conclusions	<ul style="list-style-type: none"> The agenda was adopted with no changes.
Action points	<ul style="list-style-type: none"> N/A

1.4. Preparatory session for Hearings

Conclusions	<ul style="list-style-type: none"> N/A
Action points	<ul style="list-style-type: none"> An additional question reflecting on the KIC's alignment with EC policies will be raised during the hearings by the Commission representative.

Second-wave (EIT Health, EIT Raw Materials) and third wave (EIT Food) KICs

Conclusions	Questions to the KICs were agreed upon by the GB members.
Action points	N/A

Fourth wave (EIT Manufacturing, EIT Urban Mobility) KICs



Conclusions	Questions to the KICs were agreed upon by the GB members.
Action points	N/A
Fifth wave (EIT Culture & Creativity) KIC	
Conclusions	Questions to the KIC were agreed upon by the GB members.
Action points	N/A
1.5. Closed session part 1. EIT Manufacturing	
2. HEARINGS WITH THE INDIVIDUAL KICs	
2.1. EIT RAWMATERIALS	
2.1.1. Hearing with KIC – EIT RawMaterials	
2.1.2. Internal GB follow-up– EIT RawMaterials	
2.2. EIT HEALTH	
2.2.1. Hearing with KIC – EIT Health	
2.2.2. Internal GB follow-up – EIT Health	
2.3. EIT FOOD	
2.3.1. Hearing with KIC – EIT Food	
2.3.2. Internal GB follow-up – EIT Food	
2.4. EIT URBAN MOBILITY	
2.4.1. Hearing with KIC – EIT Urban Mobility	
2.4.2. Internal GB follow-up – EIT Urban Mobility	
2.5. EIT MANUFACTURING	
2.5.1. Hearing with KIC – EIT Manufacturing	
2.5.2. Internal GB follow-up – EIT Manufacturing [GB closed discussion]	
3. GB DELIBERATIONS AND SCORING	
3.1. Deliberations 2nd, 3rd and 4th wave KICs on Strategic Recommendations / corrective actions and scoring	
Conclusions	N/A
Action points	N/A
4. WELCOME BY THE CHAIR AND SCENE SETTER BY THE EIT DIRECTOR	
4.1. Arrival, Summary of the conclusions from the previous day and reminder of the Day 2 agenda	
Conclusions	• N/A



Action points	<ul style="list-style-type: none"> N/A
5. HEARING WITH INDIVIDUAL KICs – CONTINUATION	
5.1. EIT CULTURE & CREATIVITY	
5.1.1. Hearing with KIC – EIT Culture & Creativity	
5.1.2. Internal GB follow-up – EIT Culture & Creativity	
6. GB DELIBERATIONS AND SCORING	
6.1. Continuation and conclusion: GB Deliberations 2 nd , 3 rd , 4 th and 5 th wave KICs on Strategic Recommendations/ corrective actions and scoring [Continuation and conclusion]	
Conclusions	<ul style="list-style-type: none"> Following the discussion, the GB agreed on the strategic recommendations and the scoring.
Action points	<ul style="list-style-type: none"> N/A
7. MEETING WITH KIC SUPERVISORY BOARD CHAIRS	
7.1. Preparatory session before meeting with KIC Supervisory Board Chairs	
Conclusions	<ul style="list-style-type: none"> N/A
Action points	<ul style="list-style-type: none"> N/A
7.2. MEETING WITH KIC SUPERVISORY BOARD CHAIRS	
Conclusions	<ul style="list-style-type: none"> Call for Simplification, to improve KPIs to measure ecosystem and societal impact, more flexibility within the framework, and speak with one common voice across the EIT Community; increased partner engagement and enhance communications and visibility at all levels.
Action points	<ul style="list-style-type: none"> To include simplification as an agenda item for the next GB agenda. Digital to share methodology on measuring jobs creation and impact on GDP. To continue the dialogue with chairs on issues such as communication and KPIs.
PART 2 OF THE 88TH EIT GB MEETING	
1. CLOSED SESSION part 2	
1.1. Renewal of GB Chair and Members; Composition of GB Advisory groups	
1.2. Director Recruitment	
2. POLICY & STRATEGY UPDATES	
2.1. Updates from the European Commission on policy priorities	
Conclusions	<ul style="list-style-type: none"> N/A
Action points	<ul style="list-style-type: none"> N/A
2.2. Strategic positioning of EIT in the context of FP 10 preparations	



Conclusions	<ul style="list-style-type: none"> N/A
Action points	<ul style="list-style-type: none"> The EIT should propose topics for future GB meetings and explore whether there could be a strategic session in Cyprus as part of a GB meeting in 2026.
3. AOB AND CONCLUSIONS OF THE MEETING	
3.1. AOB and conclusions of the meeting	
Conclusions	<ul style="list-style-type: none"> The Board has endorsed the Budget Amendment decision.
Action points	<ul style="list-style-type: none"> N/A
Closure of the meeting	

OVERVIEW OF DECISIONS	
16-2025	DECISION 16/2025 ON ADOPTING THE EIT BUDGET AMENDMENT No 1/2025
Will be adopted in Nov	DECISION /2025 ON THE APPOINTMENT AND EXTENSION OF THE MEMBERS OF THE GOVERNING BOARD 'APPEALS COMMITTEE'
18-2025	DECISION 18/2025 ON APPOINTING MEMBERS TO THE CONFLICTS OF INTEREST ADVISORY COMMITTEE
17-2025	DECISION 17/2025 ON THE INITIAL ALLOCATION OF THE FINANCIAL CONTRIBUTION TO THE KICs FOR THE 2026-2028 BUSINESS PLANS OF THE SECOND, THIRD, FOURTH AND FIFTH WAVE KICs, TO CROSS-KIC ACTIVITIES AND TO THE EIT HIGHER EDUCATION INITIATIVE